



&HOHEUDWLQJ ,QWHUQDWLRQDO :RPHQ V 'D\
 (DFK \HDU RQ 0DUFK <RUN 8QLYHUVLW\ MRLQV FRPPXQLWLHV DU
 ,QWHUQDWLRQDO :RPHQ V 'D\ DQG WKH PDQ\ FRQWULEXWLRQV ZR
 JOREDOO\ WR DGYDQFH JHQGHU HTXLW\ 7KLV \HDU V ,QWHUQDWLR
 %UHDN7KH%LDV VHUYHV WR DFNQRZOHGJH WKH VWUXJJOHV EDU
 FUHDWLQJ D PRUH UHVLOLHQW HTXLWDEOH DQG VXVWDLQDEOH IX
 LQ WKLV QHZVOHWWHU IHDWXUH DOXPQDH ZKR DUH ZRUNLQJ WR G

5HDG 3UHVLGHQW&DQGHOORU 5KRQGD /HQWRQ DQG 9LFH 3UHVLGH
 &XOWXUH 6KHLQD &RWH 0HHN V IXOO VWDWHPHQW



6WDWHPHQW IURP 3UHVLGHQW
 /HQWRQ RQ WKH FRQIOLFW LQ
 8NUDLQH
 <RUN 8QLYHUVLW\ FRQGHPQV WKHVH DF
 DJJUHVVLRQ LQ WKH VWURQJHVW SRVV
 WHUPV DQG VWDQGV LQ VROLGDULW\ Z
 SHRSOH RI 8NUDLQH LQ WKHLU RQJRLQ
 VWUXJJOH IRU IUHHGRP DQG VHOI
 GHWHUPLQDWLRQ 5HDG 3UHVLGHQW /H
 IXOO VWDWHPHQW



.LFNLQJ LQWR KLJK JHDU
6RFFHU SOD\HU DQG HGXFDWRU)DUNKX
0XKWDM %6F ¶ %(G ¶ LV PDNLQJ D
GLIIHUHQFH DV D KXPDLWDULDQ DQG
DFWLYLVW \$IWHU WKH 7DOLEDQ WDNH
\$IJKDQLVWDQ LQ \$XJXVW 0XKWDM
ZHQW WR ZRURsf\$A' A`p A`p AN,'@ "À @ 0 @



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0DU _ SBF(7 RODUV +XE _ 'R FOHDU VNLHV PHDQ FO
DLU" 3DQGHPLF ORFNGRZQV DQG WKHLU LQIOXHQFH RQ



