



=bhfcXiW]b['c i f' bYk' JDz' 5XjUbWY a Ybh

-RLQ XV LQ H[WHQGLQJ D ZDUP ZHOFRPH WR 6XVDQD *DMLF %UX\
LQLWLDO ILYH \HDU WHUP DV WKH YLFH SUHVLGHQW DGYDQFHPPH
KDV \HDUV H[SHULHQFH LQ KLJKHU HGXFDWLRQ DGYDQFHPPHQ
DVVRFLDWH YLFH SUHVLGHQW RI DOXPOLVWHUHQW DQW DQW GLYH
/RQGRQ 2QWDULR 5HDG 3UHVLGHQW DQG 9LFH &KDQFHOOHU 5K
6XVDQD V DSSRLQWPHQW

Hcd' % \$' a c a Ybhg' cZ' & \$ & %

)URP DQQRXQFLQJ <RUN V ILUVW HYH
&KDQJHPDNHUV 8QGHU OLVW WR
H[SDQGLQJ RXU YLUWXDO DOXPQL HY
SURJUDPV DQG FHOHEUDWLQJ JLIWV
KHOS WKH XQLYHUVLW\ FRQWLQXH W
SRVLWLYH FKDQJH LQ RXU FRPPXQLW
DURXQG WKH ZRUOG ± ZDV RQFH
DJDLQ D \HDU RI JURZWK DQG FKDQJH
5HDG PRUH DERXW ODVW \HDU V KLJK

F][\h]b['h\Y' : ihifY. '&\$&%

DfYg]XYbhfig'FYdcfh

7KH UHSRUW KLJKOLJKWV KRZ <RUN K
FRQWLQXHG WR DGYDQFH WKH XQLYH
SULRULWLHV VHW RXW E\ WKH 8QLYH
\$FDGHPLF 3ODQ ,W VKRZFDVHV
KRZ ZH UH VWUHQJWKHQQLQJ RXU LPS
WKH 8QLWHG 1DWLRQV 6XVWDLQDEOH
'HYHORSPHQW *RDOV DQG GULYLQJ S
FKDQJH ORFDOO 5 DQG WCR EDOO\
IXOO UHSRUW

6fU]b' [U]b

<RUN DOXPQD SURIHVVRU DWKOHWL
WKHUDSLVW DQG NLQHVLRORJLVW 'DO
'REQH\ %\$ ¶ KDV EHHQ UHVHDFKL
FRQFXVVLQR PDQDJHPHQW IRU RYHU
GHFDGH 6KH V QRZ ZRUNLQJ WR PDN
DHURELF H[HUFLVH D PRUH ZLGHO\ XY
WKHUDS\ IRU \RXQJ SDWLHQWV ZKR D
WR UHFRYHU IURP FRQFXVVLQRV 5HD
IXOO VWRU\ LQ 7KH <RUN 8 0DJJ]LQH

@cc_]b['hc'fYUX' a cfY'Vcc_g

h\]g'mYUf3

-RLQ IHOORZ DOXPQL LQ OHDUQLQJ K
QDYLDJWH FKDQJH ZUHVVOH ZLWK ID
DQG OLYH DQ LQWHQWLRQDO OLIH DV
WKURXJK 1HLO 3DVULFKD¶V EHVWVHO
<RX \$UH \$ZHVRPH ZLWK WKH <RUN 8
\$OXPQL %RRN &OXE /H DUQ PRUH DER
WKH ERRN FOXE

6YWcaY'U'bYhkcf_ "YUXYf

,V YROXQWHHULQJ PRUH RQH RI \RXU
<H DU V UHVROXWLRQV" \$OXPQL QHWZ
YROXQWHHUV RUJDQL]H VRFLDO DFWL
SURYLGH SURIHVVLQRQDO QHWZRUNLQ
RSSREQÂ@ SHV
RFL,EQÂ@QF RROIRUHO.../HDš
uJD• 0p

5@IAB:69B9:HG

6`iY`Ac`i`bhU]b`X]gWc`i`bh 7UfYYf`g`id`dcf`h`VYbYZ]hg :fYg\`7]hm`:`Uf`a`g`cZYZf
+LW WKH VORSHV *W`K`H`\`Z`X`Q`V`B`U`H`H`U`Q`D`M`E`R`R`W`K`W`V`L`Q`Q`W`U`R`G`X`F`W`R`U`\`
DQG VDYH SHU FHQZLWQ <RUN V FBUHRWN DOXPQL DQG VDYH
GDLO\ OLIW WLFNMWSSBUFLQJHUYKLFHV RQFQXGLQJUVW WKUHH
HDUOLHU \RX SODQRDQGCXLRN HGXRDVGRQ RI RUJDQLF
\RXU VNL GD\W WGHVFRUXQWV H[FOXKLWHDWQDEOH DQG VHDVRQD
\RX OO VDYH /HDDQXPPQLH /HDUQ PBUHFHULHWQ PRUH

5@IAB:9J9BHG

>Ub"%"`-`p`%&da`p`GW\c`Ufgfi`<iV`4`<caY`p`9Uh]b[`Ug`Ub`Ufh`cZ
WcbbYWh]cb
<RUN /\$ 36 3URIHVVRU 'DYLQ % *ROGVWHLQ ZLOO GLV
WR IRRG DQG WKH LPSRUWDQW UROH WKDW HDWLQJ S
DQG SOHDVXUH



>Ub"+"&`p`&.`\$da`p`J]Wc`@YWh`i`fY`GYf]Yg`p`AUfI`/'`J]Wc.`7c`a`dUf]b[
hkc`]bhYfdfYhUh]cbg`cZ`\]ghcfm
<RUN /\$ 36 3URIHVVRU 0DUFHOOR 0XVWR ZLOO JLYH D
9LFR DQG .DUO 0DU[V FRQFHSWLRQV RI KLVWRU\ DQ
FRQWULEXWLRQV WR VRFLDO VFLHQFHV

>Ub"+"&`p`+da`p`A]X!7UfYYf`7cb`j`YfgUh]cbg`p`6YWc`a]b[`Ub
YIYWi]jY
&KULVWD 'LFNHQVRQ 0)\$ ¶ ZLOO VKDUH KHU FDUHH
EHFRPLQJ WKH &(2 RI 7HOIOP &DQDGD KHU OHDGHU
PRWLYDWH RWKHUV DORQJ ZLWK VNLOOV DQG VWUDW
FDUHHU VXFFHV



:YV"+"&`p`%&da`p`GW\c`Ufgfi`<iV`4`<caY`p`8UbW]bi`:`Yh.`<Uf`Ya`UbX
VUg_YhVU``]b`h`Y`%`-&\$!`\$g
<RUN \$03' 3URIHVVRU 'DQLHOOH +RZDUG ZLOO KLJKOL

EDVNHWEDOO SOD\HUV ZKR XVHG WKHLU ERGLHV WR I
IUHHGRP DQG VHFUXH D FXOWXUDO OHJDF\

:YV'' 'p%&da 'p: Ac j]b[': cfkUfX'GYf]Yg'p' <ck '@5 /DG'U' i ab]'UfY
ghfYb[h\Yb]b['6`UW_ 'Wca a i b]h]Yg

-RLQ /\$ 36 IRU D WDON ZLWK <RUN JUDGXDWHV ZKR D
LQLWLDWLYHV DGGUHVVLQJ DQWL %ODFN UDFLVP DQG
%ODFN FRPPXQLWLHV IDPLOLHV DQG VWXGHQWV

\$OXPQL)ULHQGV _3U&RQWDFRQWKEV_FULEH _ &RPPXQLFDWLRQV 3UHIHUHQFHV

<RUN 8QLYHUVLW\ \$OXPQL (QJDJHPHQW
.HHOH 6WUHHW

7RURQWR 2QWDULR 0 - 3

W RU _ H DOXPQL#\RUNX FD

&KDULWDEOH 5HJLVWUDWLRQ 1R 55