



\$/801, 1(:6

&RQJUDWXODWLRQV FODVV RI

2Q EHKDOI RI WKH HQWLUGH <RUN 8QLYHUVLW\ FRPPXQLW\ , ZRXOG OLNH WR RIIHU P\ VLQFHUHVW FRQJUDWXODWLRQV RQ \RXU JUDGXDWLRQ DQG WR ZHOFRPH \RX WR WKH <RUN DOXPQHDDPWOH IXOO
VWDWHPHQW IURP 3UHVLGHQW 5KRQGD /HQWRQ



&\$0386 1(:6

6WDWHPHQW RQ WKH GLVFRYHU\ RI XQPDUNHG JUDYHV DW UHVLGHQWLDO VFKRRO :H DUH RQFH DJDLQ FRQIURQWHG ZLWK WKH WUXWK RI WKH UHVLGHQWLDO VFKRRO V\VWHP DQG WKH GHYDWDWLQJ LPSDFW RQ ,QGLJHQRXV SHRSOHV DQG FRPPXQLWLHV DFURVV 7XUWOH ,VODQG 5HDG WKH IXOO VWDWHPHQW IURP 3UHVLGHQW /HQWRQ



6&+2/\$56+,36 \$1' \$:\$5'6

+HDOWK 6WXGLHV JUDGXDW^H
+DQDD \$PHHU UHFRJQL]HG
ZLWK 0XUUD\ * 5RVV \$ZDUG



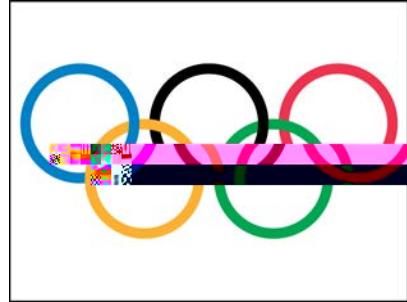
\$ / 801, 1 (: 6

0 % \$ DOXPQXV WXUQV
ZRUNRXWV LQWR FRPSHWLWLYH
JDPHV
\$ QG \ + RDQJ 0 % \$ ¶ VDZ DQ
RSSRUWXQLW \ WR HQG WKH WHGLXP RI XVLQJ
VWDWLRQDU \ URZLQJ PDFKLQHV E \
FRPELQLQJ KLJK LQWHQVLW \ LQWHUYDO
WUDLQLQJ VW \ OHG + , , 7 ZRUNRXWV ZLWK
JDPLILHG FRQWHQW DQG D FRPSHWLWLYH VSLC
5 HDG WKH IXOO VWRU \



' (9 (/ 230 (17

(VWDWH SODQQLQJ GXULQJ D
SDQGHPLF
7KH & 29, ' SDQGHPLF KDV FUHDWHG
LQQXPHUDEOH FKDOOHQJHV IRU & DQDGLDQV
EXW LW KDV DOVR JHQHUDWHG DQ RSSRUWXQL
WR UHIOHFW RQ RXU OLYHV DQG RXU OHJDFLHY
7KH SDQGHPLF KDV UHPLQGHG XV WR
HVWDEOLVK RU UHYHU\ DUV HVWDWH SODQV
PRUH DERXW HVWDWH SODQQLQJ



\$ 7 + / (7 , & 6

& KHHULQJ RQ DOXPQL DW WKH
7RN \ R 2O \ PSLF V
& RQJUDWXODWLRQV WR DOO < RUN DOXPQL ZKR
KDYH EHHQ QDPHG WR 7HDP & DQDGD IRU
WKH 7RN \ R 6XPPHU 2O \ PSLF
* DPHV : H ORRN IRUZDUG WR FKHHULQJ RQ
RXU / LRQV DV WKH \ FRPSHWH IRU D SODFH
RQ WKH SRGLX \ H\ DQ\ Q\ 7R\ N\ R\ H
DERXW 7HDP & DQDGD



5 (6 (\$ 5 & +

' RHV DLU SROOXWLRQ KDUP
EXVLQHVV HWKLFV "
\$ QHZ VWXG \ FR DXWKRUHG E \ < RUN
SURIHVV RU & KDUOHV + & KR VKRZH G WKDW
FRPSDQLHV RSHUDWLQJ LQ FLWLHV ZLWK
HOHYDW HG OHYHOV RI DLU SROOXWLRQ H [KLEL
JUHDWHU OLNHOLKRRG RI UHVWDWLQJ WKHLU
ILQDQFLDO VWDWHPHQWV DQG PDQLSXODWLQJ
HDUQLQJV WR LQIODWH WKHLU @ p0q1ODAP

\$ / 801 , % (1 () , 76



*HW D GLVFRXQW TRQHHDWGHQ \$SDUW GDXPIPHWUKLV VXPPHU ZLWK
ERRNV ZLWK &KLUS &LUTXH -XQLRU 6FLHQWLWV
%X\ EHWV VHOOLQJR IDN GDLRGEFRORIN \QGLGIV HFQGVMDLUHQ WKH 2QWDULR
DW D GLVFRXQW ZLQYK VQIG WR WDNHF DICKQDQW BQHV BH IRU D VHULHV
VXEVFULSWLRQ R\ PHELNUFVRKLSW R\ IDQW WXDO IRXU GD\
IHHV ZLWK &KLUS WGLB\W\H\W\HOKLV V\Z\RIHUV KRSW RIIHUG RQ VHOHFW
PRUH RQ WKH QH[WH\\$O\XRA\Q U KDUDWZSHR\XQGW\URXJKRXW WKH
%RRN &OXE ERRNFZ\T\XH SHUIRUPDV\XPHVHG X\URQN DOXPQL DQG
/HDYHUV E\ /LVD .W\KLV FDSWLYDWLQJL R\W\G R\W\H RQ WKH
HYHQW DW WKH O\W\H\K\W\U\W\UDWLRQ IHHV
)DLUJURXQGV

\$ / 801 , (9 (176



-XO _ SBF(KRODUV +XE # +RPH 5HVLVWDQFH
UHOHQWOHVQHV DQG UHVLGHQWLDO VFKRROV
-RLQ XV IRU D GLVFXVVLRLQ RQ UHVLVWDQFH UHOHQWOHVQHV
VFKRROV 7KLV 6FKRODUV +XE HYHQW ZLOO DGGUHVW WKH TXH
PRPHQW WKDW &DQDGLDQV DQG WKH ZRUOG FDQ ILQDOO\ SD\ D
HDFK GR RXU RZQ ZRUN IRU VHULRXV WUXWK DQG UHFRQFLOLD



-XO _ SPG(X ZUDYHO 7KH OLWHUDWXUH RI 1HZIRXQGODQG
7UDYHO DFURVV 1HZIRXQGODQG WKURXJK WKH OLWHUDWXUH ZU
DERXW WKLV SURYLQFH ([SORUH WKH VRXWKHUQ VKRUH RQ W
0LFKDHO &UXPPH\ V 6XPPHUODQG 7UDYHO XS WKH \\$YDORQ 3HG
:D\QH -RKQVWRQ LQ 7KH &RORQ\ RI 8QUHTXLWHG 'UHDPV



-XO _ SPQ(CR_YDWLYH 6NLOOV IRU 6XFFHV &ROODERUDWLRQ
DQG GLYHUVLW\ :H OHDUQ TXLFNO\ WKDW ZH FDQQRW VROYH FRPSOH[SUREOHP
DQG WKDW FROODERUDWLRQ LV QHHGHG WR FUHDWH FROOHFW
ZHELQDU ZLOO H[SODLQ WKH QDWXUH RI QHWZRUVN DQG WKH
FROODERUDWLRQ



-XO _ SBF(KRODUV +XE # +RPH 7R SURWHVW RU QRW
'LOHPPD IRU 2O\PSLF DWKOHWHV
,Q LWV \HDUV RI WKH ,QWHUQDWLRQDO 2O\PSLF &RPPLWWH
RQH RI WKH PDQWUDV KDV EHHQ 2O\PSLF DQG SROLWLFV GR
WDON ZLOO GLVFXVV ZKHVKHU 2O\PSLF DWKOHWHV VKRXOG EH
SURWHVW



\$XJ _ SP6F(KRODUV +XE # +RPH \$GYDQFHG6W\OH
&RQIURQWLQJ JHQGHUHG DJHLVP RQOLQH
)LQG RXW KRZ DGYDQFHG VW\OH LQIOXHQFHUV DJHG DUH X

